

What's Ahead at Results Washington

Our vision is to be a:

Collaborative partner championing the best results for the great state of Washington.

Our mission is to:

Improve state government by approaching complex issues through collaboration, performance management, and continuous improvement.



What we'll cover today

- Results Washington Agency Update
- Updated approach to performance management Public Performance Review (PPR) Process
- Cross-agency improvement projects
- Status update on metric reporting work
- Lean/Continuous Improvement strategy



Results Washington – Agency Update

Our vision is to be a:

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Our mission is to:

Improve state government by approaching complex issues through collaboration, performance management, and continuous improvement.

Our core values are:

People Matter

Resources Matter

Ideas Matter

Teamwork Matters



Public Performance Review (PPR) Processes

 We are refocusing our efforts and will partner with state agencies to tackle complex, cross-enterprise improvement projects.

1. Plan

 Work will be guided by the Governor's five goal areas and agency priorities.

4. Adjust

2. Do

 Results Wa will facilitate and coordinate each project team, applying the PDCA cycle to the work.

3. Check

• The goal is to provide up-front clarity as well as opportunities to check back with agencies.



PPR - Cross-Enterprise Improvement Topics

Anchored in the Governor's Five Goal Areas, we are pursuing improvements in each of the topics below.

Goal 1: World Class Education

- Early Learning
- Career Connect

Goal 2: Prosperous Economy

 Economic Recovery Post-COVID

Goal 3: Sustainable Energy & Environment

• Combat Climate Change

Goal 4: Healthy & Safe Communities

- Reduce Homelessness
- Behavioral Health Care
 System Improving
 Community Options

Goal 5: Efficient, Effective & Accountable Government

Diversity, Equity, and Inclusion



PPR - Getting to 2021

July/August

 Held initial Goal meetings with Exec Cabinet Agency Deputies, OFM, several other agencies to identify cross-enterprise project ideas

September

- Finalized 2021
 project
 recommendations
 with Agency
 Deputies
- Obtained approval from the Governor on 2021 projects

November/December

- Begin project charter development with agencies
- Develop, finalize and publish 2021
 Public Performance
 Review Schedule

Early 2021

- Continue project charter development with agencies
- First Public Performance Review



PPR - Agency Goal Meetings

During July and August 2020:

- Results WA hosted one meeting for each of the Governor's five Goal areas.
- Results WA facilitated the meetings with selected Executive Cabinet
 Agencies, and several other agencies as well as OFM, on the focus areas for
 each Goal.
- During these meetings, Agency participants identified the improvement projects to pursue in partnership with Results WA in CY21.
- Post meetings: Participating agencies ranked the improvement projects under each focus area for all Governor's five Goal areas.

PPR – Outcomes from Agency Goal Meetings



Goal Areas	Focus Areas	Top-Ranked Improvement Projects	Agency Representation
Goal: World Class Education	Early Learning	Create accessible, navigable career and educational pathways - workforce	13 agencies: DCYF, DOC, DOH, DSHS, DVA, ESD, HCA, LNI, OFM, SBCTC, WSAC, WSDOT, WTB
	Career Connect	 Increase equity in recruitment in career connect services and partnering with wrap around services 	
Goal: Prosperous Economy	Economic Recovery Post-Covid	 Ensure an equitable economic recovery and measure the economic recovery through an equity lens - leverage the work of the Poverty Reduction Work Group Connect and integrate the social safety net with economic recovery 	13 agencies: COM, DCYF, DOC, DFI, DOL, DOR, DSHS, DVA, ESD, LNI, OFM, WDVA, WSDOT
Goal: Sustainable Energy and Clean Environment	Combating Climate Change	 Implementation of Greenhouse Gas Bill #HB2311 (passed last session) - Agency plans to reduce emissions 	5 agencies: COM, DES, ECY, OFM, PSP
Goal: Healthy and Safe	Reduce Homelessness	 Wrap Around, peer support and community services during transition out of BH/DDA/DOC/juvenile justice 24/7 institutions and sustained support for successful reintegration ** 	11 agencies: COM, DCYF, DOC, DOH, DFI, DSHS, DVA, HCA, MIL, OFM, WSDOT, WSP
	Behavioral Healthcare System – Community Option		
Goal: Efficient, Effective, and Accountable Government	Diversity, Equity, and Inclusion – Service Delivery	 Include meaningful community/customer engagement in developing policies, designing programs, and allocating resources to ensure more equitable access to information and services 	15 agencies: COM, DES, DOC, DFI, DOH, DOL, DOR, DSHS, DVA, ECY, ESD, OFM, PSP, WSDOT, WaTech
	Diversity, Equity, and Inclusion – Workforce	Embed DEI values into strategic plans, with measurable actions, established accountability and continuous improvement throughout all levels of the organization	

^{*} Goal 3: Agencies collectively decided to pursue this recommendation, which was initially the 3rd top ranked recommendation for this focus area.

** Goal 4: Agencies ranked the same recommendation separately as no. 1 for the both focus areas. The project focus may vary based on agencies recommendations during the project scoping.

PPR - Project Management Approach



1. Plan

- Form Project Team
- Scope and charter project
- Identify measures



4. Adjust

- Incorporate changes
- Track progress
- Sustain improvements



2. Do

- Implement project
- Track progress
- Support success



3. Check

- Evaluate effectiveness
- Update plan
- Report progress: Public Performance Review





Metrics Reporting

Results Washington will continue to support work on the opioid dashboard.

We are putting updates to most other metrics reporting on hold.

Our Next Steps:

- Leverage PPR process to identify measures and develop strategy for demonstrating progress
- Develop platform to visualize project progress and related measures
- Create approach for identifying and tracking measures outside of the PPR process



Continuous Improvement, Including Lean

We are excited to host this year's Washington State Lean Transformation Conference virtually.

Continuous Improvement, including Lean, is still a priority for the State and we remain committed to this work.

In 2021, Results Washington will explore how we can best support agencies and move Continuous Improvement forward in State government.

Our Next Steps:

- Engage agencies to understand current state
- Analyze and evaluate results
- Obtain approval on strategy and approach
- Develop plan and communicate our way forward



Thank you!

Results Washington is excited to be partnering with you as we move forward.

For questions or more information, please contact:

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